The 105th meeting of the CIA RETIREMENT BOARD convened at 1:30 p.m. on Wednesday, 22 January 1969, with the following present:

Have you all had a chance to read the

25X1A9a

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25X1A9a

Minutes of the last meeting. There was a sentence left out of the paragraph concerning - so you now have a corrected

page 6 of the Minutes.

case.

I did want to say, regarding paragraph 3, where it says the recommendations on the case were made subject to an endorsement, I now have a rather strong endorsement 25X1A9a from the DD/S. So that has been accomplished.

case,

25X1A9a

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did confirm that it was essentially to meet a ceiling goal by the end of the fiscal year that the requested extension was reduced by that one month.

Other than that, I think the Minutes are okay, and,

if you all agree, the Minutes are adopted as they stand.

Now, in deference to our busy gentleman here 25X1A9a

, we will go on to the (indicating

Although I'm sure has given you some

idea, I'd like to give you a few thoughts that I think summarize what we went through here, with I guess a particular consciousness, as expressed by one of our members, that the main thrust of this whole Retirement System was the DD/P and that we therefore did look pretty

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closely at this type of extension.

SECRET

Now, these were some of the

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leaving in June - first of all, you would be able in

June, even if you were particularly worried about ceiling -- which
you probably are not, since you would be under in PMS -- you could
move a 4th man in at that time who would ultimately be 25X1A9a
replacement, but you could move him in earlier. That was one 25X1A9a
thought expressed. The fact that was himself leaving in the
lst quarter of 1970 came as a surprise to us, so obviously it must be
voluntary -- although we didn't know anything about it -- and one 25X1A9a
the thoughts was that could be asked to extend a few months.

Now, we can assume that he would extend, but we don't know that for
sure. will be on board, but he's a new man.

25X1A9a

Now I've checked - and departs from overseas about mid-June and they expect him to return to duty in mid-August.

And again, it was the feeling of the Board, do you really need more than a month and a half overlap for that job?

These were some of the Board's thoughts in an effort to see why at this point, 15 months ahead of the date that you are suggesting, you are already indicating that you can't hack it in that Staff--

25X1A9a

Well, as far as our ceiling, Harry, we probably will be down to our ceiling by the end of the fiscal year -that is, at the present rate of attrition. As of my last count we were
28 over in the DD/P -- and it's really been rather surprising we've
been able to come down that much. The rate of attrition may
slacken, of course, but there is no sign of it yet -- and we're very
confident that we are going to make our ceiling.

But more important than that is the caliber of the Staff and the people that we're losing. Glenn is a fine, solid officer,

25X1A9a

25X1A9a

as far as we're concerned, but he is not the imaginative, creative type that s, and we think Bill will be invaluable to us for these added few months while who knows nothing about this work -- although he's a fine fellow and we think suitable for this job, this is going to be completely new to him. And it has been my feeling - and Tom K's - that unless we keep that Staff staffed with the right type of people, it's going to fall flat on its face. particular problem with the Area Divisions, you see. This is a delicate function these men perform. In a way it's kind of a move toward centralized personnel administration -- a very slight move. But if they don't work very well with the Area Divisions - who have all the power, as you know, now, in a very decentralized personnel system in the Clandestine Services, we're in for nothing but trouble, and we won't be able to improve our personnel management system 25X1A9a down there.

25X1A9a

This extension is only for seven months.

25X1A9a

himself is not pressing for it, by any means. result of and my own discussions in trying to keep the Staff alive. This is further complicated - and we have made no point of this because it's still a little bit fuzzy, but our whole personnel set-up in the Clandestine Services is about to be - I won't say decimated but a whole new bunch of people are coming in. I'll be retiring no later than 1 September. my No. 2 man, is retiring 30 June. So we will have no experienced operations people left come the 1st quarter of this next fiscal year, the way things are going at the present time -- not that replacements aren't already in the mill for myself and but it will be a new bunch of people, and we felt that could really be a big help to all of us down 25X1A9a

25X1A9a

25X1A

25X1A9a

I think much of the question here.

In brief, that is our position.

there for this short, added period.

25X1A9a

centered around whether this date of November for return was not something that you had control over. 25X1A9a It's mid-August, actually. What happens, Karl, many of A6a 25X1A9a our overseas - if not most overseas positions - for instance, Cleve's 25X1A9a replacement is out of He is being 25X1A9a 25X1A6a replaced by There's no problem in getting to in time to replace but for making the big move from 25X1A6a 25X1A9a one area to another, trying to get to in June, if possible, for an overlap with Cleve. There invariably is slippage in these things -- we just can't help it, in the Clandestine Services, when three and four people are involved in a move of this type. Now, about Cram himself, I must say that we looked over our people very carefully, because of the particular type of individual that we have to have for this job. We have many able officers but most of them are very much - as you all know - operations oriented. They are not very interested in personnel, and they probably don't even have much of an aptitude for personnel management work. In looking over the list of people that would be coming back about this time, 25X1A9a looked like by far the most suitable man in terms of his overall qualifications and the type of personality that he has. 25X1A9a There's a little departure here in terms of age. Cleve is what? 25X1A9a He's 52. Cleve is only about 52. And up to this point you have been using people who were sort of on their way to retirement. 25X1A9a Is this a change in concept? Not necessarily, Harry. You see. this particular Staff has only been functioning one year this month, and to get it off to a good start we obviously picked what we thought were

this type of work to get it started. All of these people -

SECRET

- and our original selection had been Bill

Then could have another assignment

the best available people who have had some previous experience in

too -- all of these people throughout their Agency careers

have had a great deal to do with personnel and related matters in the

management field and in some other aspects of administration.

definitely wants people a little bit younger than that -- but we're

completely flexible about it.

after that?

25X1A9a

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25X1A9a

25X1A9a

25X1A9a

25X1A9a

25X1A9a

Oh we don't mean this is a terminal assignment for by any means! We hope to rotate people in that Staff on a two or three year basis, as we try to do on other jobs.

as far as I was concerned -- with this kind of lead time - you know, it seemed kind of incredible that you can't make some sort of arrangements to take care of that assignment. If it's so uniquely tailored to a few people's talents, then I think I perhaps sympathize a bit more with the problem. But I guess I don't know that much about what the PMS is trying to do. It would seem to me you must have a large number of GS-14/GS-15 level people who have been doing essentially this kind of thing for years. I guess I don't appreciate the unique problem.

25X1A9a

before he ever set up this Staff -- he felt it had to be staffed by very senior guys who had had both an ops background and good contacts and liaison with the senior ops people. He just felt he had to staff this thing initially with that kind of people to try to bridge the gap and sell this thing. And what was a valid argument then is equally valid right now.

25X1A9a

SECRET

That is correct, Emmett, we are still in the process of selling it, and that'w why we are concerned.

Karl, we obviously have 14's and 15's around who are reasonably competent people but we don't think they have the standing with the Area Divisions to keep the prestige of this unit as high as it is right now.

25X1A9a

Well, I think my concern, really, is

the length of time after Cleve gets back that you're asking for

25X1A9a Are there any other questions around the table?

or shall we let go, and then we can discuss it.

25X1A9a

That is certainly a factor, Harry -- this is quite an extensive overlap, considering that there will be some people still there who know the ropes--

25X1A9a 25X1A9a

I assume you will be bringing in a

replacement for 25X1A9a

25X1A9a

Yes.

When is leaving?

He has set about 1 October as the date.

He hasn't signed his application yet, but I expect it any time.

25X1A9a

25X1A9a

We discussed that at some length at our last Retirement Board meeting. That is a Notice, not a Regulation, and that Notice has just been extended, and it does say if the man is carrying on in a grade lower than his own, he will be reduced to that grade. That Notice is still on the books. Now whether we want to do something about it, that's another story. So we went

into that -- as a matter of fact, I had the Notice with me and read it 25X1A9a to the Board.

25X1A9a

Somehow I missed that Notice. My first reaction was: here we're asking

to do us a favor and stay on, and then to say to him $\,$ - $\,$ "Now we're going to downgrade you" seemed a little unfortunate, to me.

25X1A9a

To me, too, since he will be doing the

same job.

But he's in a PRA assignment. Yes, in a PRA assignment.

And at

25X1A9a

25X1A9a

that time I called and said, "How do you feel about it?" The DD/P position, I think, would be to support this Notice - their thought being it's a deterrent, and they sort of like the idea of having it there so people won't say - "Well, put me on this less demanding job and I'll stay another six months."

25X1A9a

As a little bit of background, I worked that out with Tom, and he wanted it just as a little deterrent, and it takes some of the sting out of extensions from the point of view of the other employees.

25X1A9a

One other question, You did consider, I presume, a three month extension -- or something less than whatever it amounts to here - the eight months?

25X1A9a

We kind of arbitrarily picked that knowing that Glenn would be leaving and we would have a little more time to get a replacement in there if we didn't have to worry about Bill leaving that soon, too. And when we asked Bill if he would extend for a few months he set 1 April, and the only reason - and it's maybe kind of a ridiculous one - is that is the time he completes exactly 28 years of service. I'm being absolutely frank about it, we might be able to let him go sooner than the seven months.

SECRET 25X1A9a 25X1A9a Okay, If those are all the questions, I think we've gotten what we wanted from you. very much. Yes, thank you. 25X1A9a Thank you very much, gentlemen. 25X1A9a withdrew from the meeting at this point . . . 25X1A9a Well, it's interesting that both of 25X1A9a fellows mentioned something I've sort of questioned in my own mind, anyway, and that was that the April date did look more or less arbitrary. 25X1A9a We have confirmed the fact that will be back mid-August, that can be replaced in June -- because at that point in time they will only have three men on the Staff, because Gerry will have left --25X1A9a that will be here through the end of September, too. I lean toward a three month extension, which takes him to the end of the year, which also gives him the advantage of the lump sum annual leave payment - the tax advantage. And I'd like to see if we can't waive the reduction in grade for the three months. 25X1A9a Well, that is not this Board's function, I guess. I think the Board could recommend it -it's been done -- on the basis that this man is really accommodating us -- and it's only three months -- and I'd hate to see him lose a 25X1A9a couple of thousand dollars' insurance coverage. The original thought on that concerned the guy you put in a different job at a lower level. 25X1A9a

You see, in this case he is serving

25X1A9a

in the same job.

The Notice doesn't read that way, though.

He's already in a PRA, and to me it

25X1A9a

doesn't make much sense--



I don't think so, either.

I think it would soften it for him, too.

As I say, he is committing himself to less insurance coverage and a smaller amount in lump sum annual leave, and so on.

25X1A9a

I would summarize my feeling by saying that in cases of even Civil Service retirement here we have tended toward recommending some shorter period of extension where they've requested a fairly long extension - we have recommended six months instead of the year that was requested, and that sort of thing. Now we have an Agency Retirement System and I think we ought to be consistent.

25X1A9a

I certainly understand the chess game that goes on in moving these people around -- but has a kid and he's going to want to get back here in time to make arrangements 25X1A9a for getting her in school, so he's going to want to be back here in

August. They seem to have that fairly well projected. 25X1A9a
25X1A9a
Yes, if gets back in time --

as indicated.

25X1A9a 25X1A9a

25X1A9a

25X1A9a

: I guess it will be the length of time that
25X1A6a

takes to get reoriented. They're saying they will get

down there. Nick isn't new to Europe -- he served in

I've seen this darn thing fall between the chairs too often -- everything is all hacked and then at the last minute the man's wife gets sick and he has to stay on -- or all of a sudden an election comes up--

Of course we can always consider a

SECKE

I don't know why, but just the way this one further extension, too. hits me--25X1A9a just seems excessive. If this man were asking for this himself, then I agree -- and in most instances that is precisely what 25X1A9a we have said - "Let's give him four or five months -cut it down from 25X1A9a a year" -- but this man didn't ask for this himself. 25X1A9a As honest says, it was a little bit of both - they asked him, "Can you extend for a few months?" and he said, "Yes, and how about until 1 April, because that gives me exactly 28 years." 25X1A9a They asked him to extend and he said yes. They said, 'How long can you stay on?' He said, 'How about until April? Is that a good date for you? It's a good date for me." It could just as easily have gone that way. I see all the difference in the world between a case where the Agency wants a man to stay on for a certain length of time and a case where the man himself is asking to stay on. 25X1A9a They said I April and here it comes out 25X1A9a 30 April. said it was 1 April. 25X1A9a That's an awfully long overlap. 25X1A9a is a pretty bright guy. They probably spend two weeks overlapping even to become a Chief of Station. I don't know why this long overlap -- it just doesn't hold up very well. 25X1A9a I still go back to the fact that I've seen too many of these plans fall by the wayside -- the best laid plans just go haywire. 25X1A9a So, he gets back the middle of September -he's there for three and a half months. Does he need more than that? 25X1A9a If he gets back in September and

SFCRET 25X1A9a doesn't he take any leave? I mean if he gets back for duty then. He is supposed to leave there in mid-June, and they've got two months scheduled for him before he reports here in mid-August. slides a month and he gets here mid-September. 25X1A9a 25X1A9a And then maybe comes under that 60 day extension that, if an emergency arises, the D/Pers can give without coming to this Board. But to plan on the basis that you're going to have trouble --25X1A9a We could reconsider and give an additional extension because the replacement didn't show up as scheduled. How do you feel about this, Emmett? I realize 25X1A9a you haven't chewed on this as long as we have. Emmett missed some of the emotion here at the last meeting. We just feel that for an outfit for whom this System was designed, that extensions ought to be requested with great care. 25X1A9a You could limit it by saying something like this: Approve extension to whatever date will ensure up to 30 days overlap of successor, but not to exceed this date -- when and 149a goes out 90 days later. replacement gets here, 25X1A9a I think I agree with you, but I think there should be a date established --25X1A9a Then make it 31 December but say the Board will entertain a request for further extension if the overlap is not possible. 25X1A9a I've written down here 31 December. And I like your idea of recommending that he not be downgraded. 25X1A9a John?

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I just can't help but feel that no more

25X1A9a SECREI

than a 90 day overlap ought to be enough for anyone.

Normally you don't even change Deputy

25X1A9a Directors with that kind of an overlap.

And again, I feel pretty strongly about this question of the downgrading. This case doesn't meet the purpose of that Notice -- and I just hate to see us - where we're asking Bill

o stay on, then kick him down in grade.

Say that since he is doing this for the convenience of the Government, the Board recommends no downgrading.

25X1A9a

25X1A9a And I would cite some of

losses - the insurance rate of pay-off, and less on the annual leave.

25X1A9a 25X1A9a

the fellow from JMWAVE. I had finally reached satisfaction the X1A9a this fellow had the qualifying service, but I think it was that wanted to hear from the man himself -- and Karl, I think, sort

The next one is

25X1A9a

of half agreed with him.

at this point . . .

25X1A9a

25X1A9a

25X1A9a

Karl, would you like to begin?

I think it only fair to preface this

now with a few remarks about the problem this Board has, really, in deciding what parts of domestic service should be considered as qualifying service under the CIARDS. And as is usually the case, we are not presented with a terribly informative record, and so some of us who aren't familiar with the kind of service that may be performed at some of these

.

25X1A6a

background on the type of service involved and whether it would really fit one of the requirements under the legislation that we have to interpret in deciding on eligibility for the Retirement System.

So that's pretty much it -- we would like to have a better idea of the kind of service that would lead to a request that it be considered as qualifying service - either hazardous or so restrictive in terms of what you can say about it later on that it hinders your getting employment on the outside -- these are some of the factors that we have to consider.

25X1A

ILLEGIB

It has been indicated in your record there is no question that you did certain duties that were much more like a man would do when he was overseas, but there's always a question in our mind as to the amount of time for which you're asking coverage -- how constant was this type of duty? was it occasional, or was it something you were doing all the time? Because in your case we have to come up with 27 months of qualifying service, and there are going to be other cases like yours, so we're pretty careful in documenting it that each one has proven to our satisfaction that there really was 27 months worth of it.



Next 13 Page(s) In Document Exempt

SECRET 25X1A9a Thank you, sir. 25X1A9a withdrew from the meeting at 25X1A9a this point . . . 25X1A9a I'd sort of like to recommend we table this case and query George Meloon about how he feels about 25X1A9a I think it's immaterial how he feels. That was why I wanted to find out if 25X1A9a There is no indication that himself took the initiative here. George was --25X1A9a George Meloon has been party to this discussion twice. He says: "I would appreciate a review of Mr. case based on the attached memorandum and Form 3100 25X1A9a attesting to domestic service which he feels meets the test of qualifying service under the CIARDS" -- so George is saying - "You fellows have 25X1A9a a better feel for this than I have." George has no issue in this case at all? 25X1A9a isn't of limited usefulness so they would like to see him move out for the benefit of their Career Service? 25X1A9a That's another point, and we're not really addressing ourselves to the retirement possibility because it is so far off. 25X1A9a I'm sorry, Emmett -- because I was answering on the assumption the Board was going to approve this and in which case I don't think Meloon's feelings would be material here. 25X1A9a I think in this job of supporting the JMWAVE functions, this comes as close as we will ever get --25X1A9a We have already approved Lou-- 25X1A9a Really the only other one was

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SECRET 25X1A9a 25X1A9a I think it's unanimous that be admitted. Now we can go back to Item 2 of our regular agenda, the review of regular participation and retirement cases. First we have seven employees - I guess all staff agents --25X1A9a They're all career agents. ll seven of whom have at least five years of Agency service and appear to meet the basic criteria for designation as participants. 25X1A9a I'm amazed at the age of these fellows -most of them are in their upper 30's. 25X1A9a A lot of these have had service with the Agency on contract, which was Social Security and is not creditable. 25X1A9a One other point on this. There is no indication in the first case, for example, that any of this is overseas service -- you simply say "claimed qualifying service" - and that for all we know. could be 25X1A9a That is all overseas service. ell, it is shown on some and not on others. 25X1A9a The "claimed" qualifying service would always be overseas service. And this is a real effort to get these 25X1A9a career agents into the System. Why do you use a different format? 25X1A9a Item 1 is claimed and Item 6 is verified. 25X1A9a Remember when we were doing so many and the Board said any of those who had more than 11 or 12 years

25X1A

I should verify, but any less than that we could take it on a claimed

basis, because when we do the 15 year review we do have to verify it. On these agents it's very hard to verify--25X1A9a It's a question of degree -- if there is any real doubt about it, they wouldn't put it as claimed, but when it would require an awful lot of digging to get these documents, they're passing it at this point. 25X1A9a At the 15th anniversary review I have to verify them anyway. 25X1A9a Of course it may be a lot more difficult to find it then --They may have a lot more qualifying 25X1A9a service by then, too. 25X1A9a Do I have a motion on these seven gentlemen? 25X1A9a move they be put in the System. Second. This motion was then passed . . . 25X1A9a Now, there's one application for voluntary retirement here -- but I have another one now. The first 25X1A9a who will become 50 on 11 April 1969, and wants to retire 30 April, voluntarily. He has had 22 years of Federal service, 15 years of Agency service, and has 101 months of 25X1A9a qualifying service. requesting We also have 59 years of ageratises voluntary retirement. He's 27 years Federal service, 21 years Agency service, and 130 months of The only reason he's a last minute voluntary is qualifying service.

that he was scheduled for mandatory retirement a month later but he

wanted to make the February 28th deadline -- so he's voluntarily

retiring a month early -- for which we can't blame him.

Do I have a motion for these two voluntary

retirements?

25X1A

25X1A

25X1A

25X1A

25X1A9a

25X1A9a

25X1A9a

25X1A9a

Move they both be retired.

. . . This motion was then seconded and passed . . .

: j Now we move down to agenda Item 5 -

the case of to I do this one. I don't know if you all react as only needs two more months of service, and he's had FI/D time, and NE time - and didn't even mention his Central Cover time - for the two months' additional service that he required.

From what Mike has been telling us,

I think his service as Chief of the Branch and Chief

of Operations is clearly the sort of thing we have okayed before.

I'm overwhelmed by the amount of proof of the additional two months of service.

Could I have a motion on this one?

I move that he be granted membership in the CIARDS.

Second.

And apparently that is unanimous. 25X1A9a

... This motion was then passed ...

Now, on I do have a letter here -- and I wish it helped more -- a letter from Carl

Duckett, and I know he's in there trying, but it says pretty much what has already been said.

25X1A9a

to the Board ...

DDS&T #218-69

22 January 1969

25X1A9a MEMORANDUM FOR: Chairman, CIA Retirement Board

SUBJECT : Request for Extension in Service

of

25X1A9a

1. Following the Retirement Board meeting of 8 January
1969, I have discussed and should
like to clear the record concerning my views in this matter.

25X1A9a

2. With respect to my signature on the concurrence memorandum of 18 October 1969, I merely meant that I concurred in having his petition come before the Board. I intended in no way to prejudge the merits of his case, this being a matter for the Board to decide. In this connection my concurrence on Dr. Chamberlain's memorandum of 18 November 1968 was me25X1A9a to indicate that I agreed with his statement that OSI has no official basis for acceding to request for an extension.

- 3. My note on the routing slip by which the case was forwarded to you merely suggested that if cases such as are being considered favorably throughout the Agency, we in DDS&T would reconsider our ability to keep him employed beyond his presently scheduled retirement date. As matters now stand, we have already made arrangements to handle his workload upon his departure.
- 4. In summary, I concur in OSI's position that they have no official need for services beyond his scheduled retirement date. On the other hand, I do not wish to rule on the merits of request for an extension on compassionate grounds since I believe this to be a matter between the individual and the Board. If the Board feels an extension to be justified, I will ask OSI to review its ability to provide him with a useful assignment until his eventual retirement.

/Signed/ Carl E. Duckett
Deputy Director
for
Science and Technology

25X1A9a

25X1A9a

25X1A9a

So, it has been very successfully

SEGRET

This case really bothers me -- I find it an extremely difficult one. I've made my own notes here, as I'm sure you all have. The fact that he adopted this 9 year old girl at age 50 -- on the surface I'd have to feel that he might not have done that if he thought he was going to have to retire 10 years later. He has taken out a \$10,000 bank loan to send this girl to college. His house mortgage doesn't bother me terribly, because he could liquidate that by selling the house. His wife has had cancer and is a semi-invalid, and his mother-in-law is almost an invalid and is living with him and is his responsibility. It's kind of a rough case. He is 60 and he is asking for three more years -- which I'm sure is more than the Board wants to give him, but I personally am not sure that we want to take the position we had gotten around to at our last meeting that we ought to give him all of what he asked for or nothing at all.

25X1A9a

It's pretty hard to judge a case when you have only part of a person's financial situation, really. You don't know how many stocks, bonds, negotiable instruments he has, or life insurance to borrow against, or investments--

25X1A9a

We could know more-
But if we're going to make it on the grounds he actually has a hardship by reason of his daughter's education--

25X1A9a

Some of us may prefer to educate our children by borrowing money rather than cashing in what we have.

You make these provisions. I made life insurance provisions if I need it for education purposes -- but I may do it another way, with today's market.

25X1A9a

25X1A9a

I think we would be breaking new ground if we used educational loans now as a reason for extensions. And I don't find much else in case -- and I spent two hours talking

with him about the health of his wife and mother-in-law.

He was in the Weather Bureau when we recruited him, and if you will notice in the record, he came here as an 11 and he has made his way to a GS-15 -- which, believe me! he would never have done in the Weather Bureau! and he knows it! He was faced with an assignment to South America - which he didn't want and which was one reason why he came here. So I feel the Agency has done pretty well by him. We made him a GS-15 back in 1962.

25X1A9a

What is the possibility of outside employment for a fellow like this?

25X1A9a

Well, if you listen to him it's zero as a meteorologist. I think he could be employed as a meteorologist but he would have to take a much lower salary than he's getting here, naturally. But I would think it would be quite easy, with his annuity of roughly \$12,000 or \$13,000, to get a job that would make up the difference -- I don't even question that -- even as a part-time meteorologist for an oil company or something like that. But he hasn't tried -- and this is one thing that bothers me. He decided when he got his notice that he wasn't going to go along with the Agency on this thing at all. He fought it all the way. He made no attempt to find employment until very recently - just the last few months, when he began to worry that maybe the Agency wasn't kidding. you see, this is a factor now in the lack of sympathy I have for him. And he's had 33 years of Government service, so it isn't the typical case of a fellow coming in here with less than 20 years--

25X1A9a

DDS&T in particular, have sort of written into the policy they would probably be rather liberal with extensions, and wherever the DD/I or DDS&T has come in with somebody between the ages of 60 and 62 and said - "This is a good type and we can use him" - there has been

little question of an extension. I'm afraid we are saying here that the better worker will get an extension -- and I'm not saying this is wrong -- and the guy that is kind of marginal and not really needed, is not going to get an extension.

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25X1A9a

I'll tell you another thing I'm very concerned about is the affect this will have on our other age 60 cases. Everybody knows that dug in his heels and decided he was going to fight this thing. I think it's going to be very hard to hold the line on the other age 60 cases.

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I think Chamberlain did a good job in his memo -- he put it point blank: "I don't need this guy" -- and this is what they should do.

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25X1A9a

past where they had real hardship -- like ______ - a real hardship case - with 14 years of Federal service, a wife under constant medical care, almost blind - and out he goes. And here we come with ______ with 33 years of service, a good annuity, and so on. Here's the paradox - he wants to work until he's 85 and yet he says his health is too poor to be able to go out and get a job. It's these sorts of things. I have no sympathy for the guy. But I am very much concerned, because we have a number of cases - we're beginning to get to the point where we have a lot of age 60 cases

25X1A9a

Do you remember with was was his request based on financial problems too? I know it was turned down.

coming up, and I think it's going to be very hard to hold the line on

25X1A9a

Yes -- and he wanted to complete a

25X1A9a certain number of years of service - like

other cases like that.

I think Karl is making a very strong

25X1A9a

point here - in the face of what we already have, of the affect it will have on their other cases. 25X1A9a I talk to all these people now as they 25X1A9a are coming along after they get the 5-year letter. And I know the effect this is going to have. It is well known that the guys who is bucking the policy. 25X1A9a Is he likely to do anything more about this? Oh he has threatened to go to his 25X1A9a Congressman and all that -- but I have no idea whether he would follow through. 25X1A9a He said he would go to Broyhill and Byrd -But as Red White has said on other both - if he is turned down. occasions, sooner or later we'll have to go to court. 25X1A9a Here is a man with 33 or 34 years of We're not exactly kicking him out before he gets a Federal service. chance to earn an annuity. He has had a full career. And you can show those guys the record on the cases that we've had, and show that 25X1A we're not discriminating against 25X1A9a You just have to consider each one as an individual case. 25X1A9a I could suggest this. We can well use 25X1A9a for say another six months or so beyond his scheduled retirement date -- and if you believe we should throw the guy a little piece, that is something we can do. 25X1A9a I'm not sure six months accomplishes a lot. 25X1A9a I don't think that would help in this case. He has made no attempt to get a job?

He has until November 1969--

25X1A9a

Is his heart in it yet?

He says - "They (EEA) don't know

my problem, and they're not really helping me. "

25X1A9a

I would like to give him the one month, but I don't dare offer him that after he has asked for three years -- which would take him to the end of the year, for tax purposes.

25X1A9a

It could be done after the fact.

I would be ridiculous, I think, to officially offer him one month.

25X1A9a

This may sound like I'm sticking a knife in the back of one of my guys in my office, but this is a case where I have little sympathy because he has plain not accepted this Agency policy in good faith.

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I know the policy addressed itself to not giving particular consideration to people who said - "At the time I came in you told me I could stay until 65" -- which probably happened in his case -- he came to us in 1953, when he was past 40, and there's a good chance that he contemplated working until age 65. But there are a lot of people like that.

25X1A9a

Putting a lot of weight on that going until 65 bit - there's no basis for it, because the law says 70 -- and what these people probably were told was that under Civil Service they would get the same things, but a specific age for retirement probably wasn't discussed, as a matter of fact.

25X1A9a

I know we are all concerned about the wife and the mother-in-law here -- that is what is bugging us -- but I think we must assume his mother-in-law is getting at least the minimum Social Security annuity.

25X1A9a

We really don't know all these things.

A 9 year old child is an unusual adoption, and I'm not sure that it

wasn't from some family responsibility that he took her on. We don't know all these things.

this adoption, but didn't get very far. I did ask him about his wife's and mother-in-law's health, and we discussed it at quite some length, and despite the apparent chronic nature of these disorders, the fact of the matter is there is very little outlay for medical treatment involved in either of these. He has never used his \$100 deductible, or whatever it is, on drugs or anything of that sort. He told me he has never had to pay more than \$100 beyond what hospitalization insurance pays for medical treatment for either of these. We are all faced with medical problems, and we don't know when they are going to strike, so this kind of contingency worry is not really a valid consideration, as far as I can see, for this Board to take into account.

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25X1A9a

He has had a good and a full career.

And if 10 years ago he paid \$30,000 for his home, I'm sure it's worth a lot more now.

25X1A9a

at our last meeting, that there were just two things that bothered me about this case and that led me to be slightly sympathetic with his contention. In the first place, it wasn't until 1959, really, that he bought his house, and it wasn't until 1959 that he adopted the child.

Now that was just before we adopted the policy on age 62 -- which was in late 1959 but it wasn't published as a regulation until 1960. So that factor enters into this. He thought he could stay on longer at the time he bought the house and adopted the child.

25X1A9a

But in 1964 received his 5 year notice that by age 60 he would have over 30 years' service and would be expected to retire. Now some components in the Agency back in 1964 were a

The CS had its lot more lenient than the Clandestine Services was. own policy that - "No, we will not extend unless the man performs some service that we cannot do without -- so everybody has got to But some components said - "If think in terms of retirement." you are useful to us, we intend to extend you." Now I was just wondering if in 1964 it was the policy of the DDS&T to extend people Because I think it was later than that, that were of value to them. as I remember, that they came before the old Agency Board and changed their position -- or at least I know the DD/I changed their position and became pretty adamant on the idea of retirement at 62. So if was misled, so that he didn't really try to use those five years to really plan for retirement at age 60 on the theory that he was told he would be extended -- and he alleges that two people told him he would have no trouble in obtaining deferment -- then I think maybe we owe him some little bit there, and I would have been sympathetic to saying - "All right, if we misled you at that point, we

will give you an extension of a few months."

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25X1A9a

I think I can clarify this. I talk to all of the people in DDS&T who get their 5 year letter, and I decide with them what our Office will recommend in the way of a retirement date -- we try to decide at the time of the 5 year letter whether we think their services are going to be needed beyond, and so on, and also on the basis of whether we think they are really going to contribute beyond that period. So from that moment on there is no doubt in their 25X1A9a minds -- and they are told, and I write a Memo for the Record, which I show them and they know what our Office is planning to do. I have such a Memo for the Record in our file on I talked with him in 1964, and I told him he would be expected to retire at age 60.

25X1A9a

That answers my question perfectly.

ow I would like to make one comment

on his decision to buy a house in 1959. It was at that point he was given an indication that he was going to have a clear shot at a grade 15 position, and probably that had more influence on his financial considerations than anything else.

Now if you think it would be helpful, I'm sure we could pull together some of the record -- I could get my Memo 1925X1A9a the Record, and things like that, in here. I would think, also, you ought to have a chance to ask some of these questions of we thin k this is kind of a keystone case, then I think we really ought We have gotten a more 25X1A9a And is available. to go after it. complete financial record than this in most of our other compassionate cases, and I think we should expect no less from _____ -- if we are 25X1A9a really considering an extension on these grounds. I sort of instinctively feel that we're not going to add an awful lot to what we have here by talking to 25X1A9a He has even entitled his statement "Compassionate Reasons for Deferred Retirement of and if he had some true hardships it would seem to me he would have included them here -- because he certainly seems to have everything in here. That wasn't included until I went back to him and asked for it. He wrote that at my request. Well, all right. Fine.

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Now here's a couple with only one child to be concerned about as far as a college education, and I believe we have refused extensions to people with five or six children - and they didn't have all these years of service or as high an annuity as

will get.

raise, and this year's pay raise, and he wants some credit on his high-5.

	250
25X1A9a	Yes, very much that's the crux of
	much of the problem here.
25X1A9a	(\$2700) a year more by working three
	more years and I assume that is based on present rates. There
25X1A9a	would be an even greater difference with the upcoming pay raise.
	I suspect he has July's pay raise
25X1A9a	all figured out.
	We don't try to project through
	next July.
25X1A9a	You should. You know what the
051///0	minimum will be.
25X1A9a	Last year there was a chart in
25X1A9a	the newspapers, but there hasn't been anything on the next one yet.
	We went through this with Col. White
	and he wanted to know what the pay raise will be, and we said we
25X1A9a	don't know.
	You know it will be at least as much
25X1A9a	as last year.
20/1/1/34	We tried to tell him this, but he wanted
	to know just what it is going to be.
25X1A9a	But if we were to give people
	estimates based on that, we would get into all kinds of trouble.
25X1A9a	We calculated it on the going rates
	but there obviously will be a substantial difference.
25X1A9a	I smell consensus here.
	I feel as the Chairman does,
25X1A9a	that if we called in I don't think there would be m25%1A9a
	more to elaborate on as far as the question of financial hardship.
	But I'd leave that entirely up to you, Karl if you felt
	himself ought to be heard before the Board makes a decision, then
	. 42

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25X1A9a

I'd leave it to you to decide to table it today.

sheet that we have been getting in these compassionate cases. But if you think there is enough merit in what we have here to go the next step--

This gets terribly complicated, too25X1A9a It's like Bob Wattles says -- let's assume that we got and we got the additional financial information that talking about -- in other words, didn't borrow the \$10,000 because that was his preferred method but because he has no other money -- would this really change your mind? Then you bring in a GS-12 who says, "Yes, I've been working 25 years and I saved \$25.00 You tend to penalize the prudent and be generous every month--" Without any other facts there is no reason for us to the imprudent. to believe that he has not had an opportunity over his long Government career to have put away enough money to send one child through If he had a real compassionate case--I'm just trying college. to think of an honest-to-God compassionate case. For instance, if somebody's kid was hurt in an automobile accident and his mind has been troubled and they have him in an institution -- this is the sort of tremendous blow that nobody could have planned for, and it 25X1A9a kind of wipes you out.

ILLEGIB

I'm afraid that whatever himself added here, it wouldn't change our minds very much--

25X1A9a

It wouldn't change my mind -- because 25X1A9a

I've already had a long talk with him.

25X1A9a

If was a real good performer and the DDS&T said - "Boy! we would like to keep him on for another year" - there would be no question, between age 60 and 62, as far as the DDS&T to extend him. So it's his performance as much as anything else.

25X1A9a We could use him -- he's a Branch Chief and we could extend his tour in that Branch Chief position -- but we have other people that we could assign to that job. 25X1A9a I move we turn him down in the interest of the Service but invite him to submit a detailed financial statement if he so desires, in support of his request. 25X1A9a You say turn him down first and then ask him if he wants to submit a statement? You can table the case and ask him--25X1A9a We will probably have an appeal, and at that time --25X1A9a If you're going to ask for a detailed statement, that should come first, before a decision. 25X1A9a I withdraw my motion. Would a detailed statement showing that he doesn't have much other than his house, change your mind? 25X1A9a But it would give a lot of backing--If the Board is ready to turn him down now, a financial statement isn't going to help you--25X1A9a But it might in case there's an investigation or something. was very unhappy about giving 25X1A9a even this much information. But if he Oh yes, he was unhappy. 25X1A9a were to make a test case out of this - challenge it, it might be wise for us to have a very complete record to show that we did a 25X1A9a thorough job of investigating, and made our decision on the basis of it. I'll make a motion we turn it down, 25X1A9a period -- from what we have here and what we have discussed. On the information available to the

> Board. 44

SECRET 25X1A9a Let me hold that motion a second. I'm 25X1A9a trying to defer to Karl here. Karl, are you suggesting it might be worthwhile to go to and say: "The Board is ready to vote no, based on the compassionate case as you presented it. Now if there is anything more that you can add to this, we are willing to entertain 25X1A9a it. " Is this what you are suggesting? Yes. We can hold the case up for a 25X1A9a couple of weeks -- we don't have to reach a decision today. This is getting a little close to what Emmett was saying, that we advise him--25X1A9a That on the basis of what we have, the 25X1A9a Board is prepared to vote no. 25X1A9a And you (indicating could sort of fill him in - that there are many people who have kids to send through college at their retirement point, and that that in itself is 25X1A9a certainly not enough. Now, we do have a motion on the floor. Let me now reinstitute that motion. We have a motion from that the Board turn it down, forthwith - period. Do I have a second for that? 25X1A9a I'll second that. If the Board is clearly in favor of that, then I'll forget the case. 25X1A9a ow do you feel, Mike? I'd prefer to wait until the next time around -- do as was suggested, go to him and say: The Board is prepared to turn your case down, based on the statement of hardship that you have presented to date -- if you care to submit any more 25X1A9a information, the Board would be glad to have it. I'd like to specifically ask him for a detailed financial statement, because I'd like to know whether --

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25X1A9a

mortgage.

25X1A9a

The poor health of his wife is very unfortunate, but it doesn't seem to be bleeding him financially.

Now the other aspect that he makes much of is the promises that were made in regard to his staying on. I think we have to say the Board disregards that -- I mean, a new policy was established, and he was fully aware of it certainly in 1964 when he got his notice, and he should have been aware of it even earlier on when the policy came into being. So that is discounted. Therefore it hinges almost exclusively on an unusual compassionate appeal -- which we still don't see. And ask him if he has anything that could--

25X1A9a

Yes, I'll do that. He won't be happy -but I'll do it.

25X1A9a

25X1A9a

How about you, Eck?

I endorse everything you just said.

I have a feeling, ______, we're

25X1A9a

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going to wind up in your office sooner or later on this one.

I'd rather have it said we made our decision based on all available evidence that he cared to submit, rather than to make it without the evidence.

I'm also mindful of the fact that it

wasn't too long ago the Director asked for a financial statement on a chauffeur - and why weren't his expenses covered by insurance and so on.

25X1A9a

25X1A9a

Okay, Karl?

Will do.

Before we leave the case, may

I make the suggestion that the Recording Secretary go ahead and type up this discussion, so that it doesn't get lost--

25X1A9a

Yes, we will have the verbatim transcript.

I think this discussion is pertinent --

particularly some of Karl's remarks.

25X1A9a

Karl, while you're at it you might

introduce for this record your Memo for the Record in 1964.

25X1A9a

Yes, would you do that, Karl? so it

won't get lost--

25X1A9a

25X1A9a

Yes, I think that is very important --

You all know that the

25X1A9a

because from then on asn't been misled.

We have so many problems sub- 25X1A9a

25X1A9a

stantiating some of these things once a case gets to be a problem case.

25X1A9a

the DD/S and the Ex. Dir. -- and the Ex. Dir. agreed that was an

25X1A9a

unfair case to give this Board.

Next we have

Civil Service Retirement System of

Next we have a request for extension under the

five month extension. concurs -- and so do I. It 25X1A9a

25X1A9a interesting that hard-nosed

- -

25X1A9a

He has a ceiling problem there, and he says - "Therefore, without regard for the compassionate aspects" --

The print is very light here, but I

SECRFT 25X1A9a

25X1A9a

request for is saying: I concur in assume five months extension.

Yes, that's right -- in other words, he's 25X1A9a

taking the compassionate situation.

25X1A9a I move we extend for the five months.

This motion was then seconded and passed . . . 25X1A9a

25X1A9a

I spent a disproportionate amount of I tried to figure out what her time on this next one -Social Security annuity would be if she found outside employment right now and started building up Social Security credit. Anyway, she is scheduled to retire 30 June 1970, and she's asking for a 2 year My only thought here was, her 25X1A9a extension, until 30 June 1972. annuity now is \$4500, and if she would earn \$4500 on the outside, it keeps saying he can would equal her present income. This is the other side of the compassionate get these people other jobs. And she could begin to build up Social Security credit. It will coin. take her awhile, really, under Social Security, to pick up \$530 - at \$40 a year -- which she would get in increased annuity. I have a feeling she has her eye more on that than these two years. Tell her to seek help at the appropriate time from EEA Branch, and if she is not successful at that time the Board will take another look at it. Anyway, that was my thinking as I looked at it. That's just as saying in 1970 he knows he is still going to have a bad as ceiling problem. He may not.

25X1A9a

25X1A9a

He has to be working down to it. But tell him we don't handle budget allocations. Well, this is no problem. We have no

reason to ask her to stay on past 60.

25X1A9a But Vance says here if we're going to extend people we should get additional funds to pay these people. told John not to put that stuff in there. 25X1A9a Can we find out what she will get from Social Security -- whether she will be getting anything from 25X1A9a her husban d's employment to add to her annuity. At her age if she worked for five more years at \$4500 or \$5000 a year, she would substantially increase her Social Security benefits. 25X1A9a She says in her memo - ''I am my sole support. you know where her husband worked? 25X1A9a ust died. d he work for the Government? 25X1A9a He was an electrician with Of course, this was in 1957. 25X1A9a Well, he would be getting Social Security then. Doesn't she get his Social Security then? 25X1A9a I'm a little puzzled here. Are we operating under the age 60 with more than 20 years' service type of Because normally haven't we been letting people provision, or what? 25X1A9a go to 30 years of service or age 62, whichever comes earliest? 60 with 20 or more, or 62 with anything less than 20. 25X1A9a t 62 with less than 20? They can't retire before then. It seems probable that a little

counselling with this woman and checking with Social Security to see

what her husband is entitled to, might be appropriate here. 25X1A9a There's no easy way to compute this --I was trying to do just a fast check here, but you really have to get out her file and see how many years she worked and what her coverage was -- because I did figure her magic number of years is 16 years -and then you drop off the five lowest years, and then you divide by 16 --25X1A9a but you just can't do it with too many factors missing. Tell her to go down and talk to Ken 25X1A9a people. 25X1A9a It's too early now. I'm afraid a prospective employer would say - "Come back in March or April" -because for that type of job, nobody is interested in projecting that 25X1A9a far in advance. 25X1A9a She is aware of statement -because we have been following the policy of not sending them through unless the employee is aware, so that we can convey any reactions -and her reaction was - "Well, I still want to try for an extension." 25X1A9a But again, she may not have figured this all out for herself -- this was the counselling I was suggesting, not counselling about trying to find a job right now. 25X1A9a We always suggest that they go down and talk to those people. 25X1A9a We would be glad to go to Social Security and get them to figure it out precisely. We can't be precise about what she will get, but we can say that if she makes \$4500 a year -she could make that at Woodie's, for instance -- where she would be for retirement purposes. 25X1A9a On the basis of strong position that he doesn't want her to stay on - which was endorsed by Ed Proctor we can't very well extend her. But I'd like to suggest - as has been

suggested here - we feel she would be better off leaving at age 60 and finding outside employment, because she would only need a fairly minimal salary to equal her present income, and she would begin developing a substantial Social Security benefit. And whether we do or do not hold out the opportunity of coming back to us, I think she will do it on her own, anyway, if she doesn't find an outside job.

25X1A9a

25X1A9a

Also, this \$4500 annuity should be quite a bit larger by June 1970 because of the upcoming July pay raise.

If she has to continue to work, we think she could do better - considering all these factors - in a job outside, and that the time to go is when she would be most attractive to an employer - and she is going to be more attractive to an outside employer at 60 than at 62.

25X1A9a

25X1A9a

ILLEGIB

25X1A9a

here. Do I have a motion?

I move we deny her request for extension recommend that she see RCPS and get some counsel.

And at the appropriate time see EEA for assistance.

25X1A9a

This motion was then seconded and passed . . . 25X1A9a

Okay, I think we do have a consensus

25X1A9a

A very interesting case.

has provided a paper here,

The next case is

with a copy for everyone -- so I'll pass these around.

25X1A9a

The Board members then read the paper referred to by

25X1A9a

The significant thing in this paper -and it helps us -- is he is right down to the wire now and he says he

will get out by 30 June. 25X1A9a That's the only thing that gave me a problem in the case. Off the record . . . 25X1A9a 25X1A9a Well, we want it on the basis of the 30 June early retirement. I think we may be ready for a motion. 25X1A9a I move that be designated as a participant in the CIARDS. 25X1A9a Second. 25X1A9a This motion was then passed . . . 25X1A9a The last case is This one bothered me, and I spent some time on the telephone 25X1A9a somewhere between '66 and '69 didn't have three months of service that we could consider qualifying?" But he himself grinned and said, "Nope." And really he has worked in the Signal Center and a little bit in the front office of OC -- and we're dead if we ever even considered Signal Center time as qualifying. 25X1A9a Can't they send him on a TDY overseas? Oh, I think the case will come back some day -- but as of right now we really don't have any choice. 25X1A9a He's only 38 years old. But I don't think we should actually take him out of the System until his 15 years are up. 25X1A9a 25X1A9a Oh no, we won't. 25X1A9a we won't. And I'm waiting for who is really boss, and I haven't talked to Bob personally, to ask him: "Isn't there something between now and May

that you could profitably use John on, just to get him under the wire on this thing?" Because John is a good type, and he has been with us a long time.

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25X1A9a

We send him a memo advising him of the action by this Board -- which is a two page memo, which he signs -- and in that memo we tell him he will be removed from the CIARDS the pay day before his 15th anniversary.

So there's no dissent, and I think we have a motion.

25X1A9a

... Motion was then made, seconded and passed,
that the be removed from the CIARDS ...

. . . The meeting adjourned at 3:35 p.m. . . .